#### **AUDITING PROCEDURES REPORT**

Issued under P.A. 2 of 1968, as amended. Filing is mandatory. Local Government Name: Local Government Type: County ☐ City ☐ Township ☐ Village ☒ Other Iron County Medical Care Facility Iron Opinion Date Audit Date Date Accountant Report Submitted To State: 12/31/03 2/19/04 We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the Uniform Reporting Format for Financial Statements for Counties and Local *Units of Government in Michigan* by the Michigan Department of Treasury. We affirm that: 1. We have complied with the Bulletin for the Audits of Local Units of Government in Michigan as revised. We are certified public accountants registered to practice in Michigan. We further affirm the following. "Yes" responses have been disclosed in the financial statements, including the notes, or in the report of comments and recommendations. You must check the applicable box for each item below: 1. Certain component units/funds/agencies of the local unit are excluded from the financial statements. ☐ yes ☒ no 2. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980). yes 🛛 no 3. There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as amended). □ yes 
 □ no 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its requirements, or an order issued under the Emergency Municipal Loan Act. 5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, as amended [MCL 129.91] or P.A. 55 of 1982, as amended [MCL 38.1132]) ⊠ no \_\_ yes 6. The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit. □ ves ⊠ no 7. The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year). □ yes X no The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 1995 (MCL 129.241). 9. The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95). We have enclosed the following: To Be Not **Enclosed Forwarded** Required X The letter of comments and recommendations. X Reports on individual federal assistance programs (program audits). X Single Audit Reports (ASLGU) PLANTE & MORAN, PLLC Certified Public Accountant (Firm Name): State ZIP Street Address City 49017 67 West Michigan Avenue, Suite 500 **Battle Creek** MI Accountant Signature Plante & Moran, PLLC

Financial Report
With Additional Information
December 31, 2003

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#### Independent Auditor's Report

To the Iron County Family Independence Agency Board Iron County Medical Care Facility

We have audited the balance sheet of Iron County Medical Care Facility (a component unit of Iron County, Michigan), as of December 31, 2003 and 2002, and the related statements of revenue, expenses and changes in net assets and cash flows for the years then ended. These financial statements are the responsibility of the Facility's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Iron County Medical Care Facility at December 31, 2003 and 2002, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1 to the financial statements, the Facility adopted the provisions of Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments* as of January 1, 2003.

The accompanying financial statements do not present a Management's Discussion and Analysis, which would be an analysis of the financial performance for the year. The Governmental Accounting Standards Board has determined that this analysis is necessary to supplement, although not required to be a part of, the basic financial statements.

Plante + Moren, PLLC

### Balance Sheet

	December 31			
		2003		2002
Assets				
Current Assets				
Cash (Note 2)	\$	346,834	\$	1,009,945
Accounts receivable (Note 3)		703,738		545,977
Cost report settlements		75,000		75,000
Other current assets		149,472		119,672
Total current assets		1,275,044		1,750,594
Assets Limited as to Use (Note 2)		858,776		1,654,110
Property and Equipment (Note 4)		7,559,286		7,792,785
Total assets	\$	9,693,106	<b>\$</b> 1	11,197,489
Liabilities and Net Assets				
Current Liabilities				
Current portion of long-term debt (Note 5)	\$	121,061	\$	114,658
Accounts payable		197,836		397,306
Construction payable		-		130,000
Accrued salaries and related taxes		457,709		477,691
Accrued sick and vacation pay		651,223		575,673
Accrued interest		27,774		25,000
Patient trust liability (Note 6)		28,426		28,302
Resident security deposits		7,000		-
Deferred revenue - Proportionate Share Program		85,541		126,560
Total current liabilities		1,576,570		1,875,190
Long-term Debt (Note 5)		3,761,195		3,867,962
Net Assets				
Invested in capital assets net of related debt		3,677,030		3,810,165
Restricted for debt service Unrestricted		275,311		331,883
	_	403,000		1,312,289
Total net assets		4,355,341		5,454,337
Total liabilities and fund balance	<u>\$</u>	9,693,106	<b>\$</b> 1	11,197,489

### Statement of Revenue, Expenses and Changes in Fund Balance

		Year Ended December 31				
		2003		2002		
Operating Revenue						
Net patient revenue	\$	10,791,342	\$	8,921,010		
Proportionate Share Program revenue		209,523		394,390		
Other operating revenue		27,233		22,534		
Total operating revenue		11,028,098		9,337,934		
Operating Expenses						
Salaries		6,848,352		5,451,296		
Other expenses		5,219,736		4,268,861		
Total operating expenses		12,068,088		9,720,157		
Operating Income (Loss)		(1,039,990)		(382,223)		
Nonoperating Income (Expense)						
Interest expense		(215,714)		-		
Interest income		55,522		52,695		
Loss on disposal		(18,814)		<u> </u>		
Total nonoperating income (expense)		(179,006)		52,695		
Transfers from Other County Funds (Note 8)		120,000		330,684		
Increase (Decrease) in Net Assets		(1,098,996)		1,156		
Net Assets - Beginning of year		5,454,337		5,453,181		
Net Assets - End of year	<u>\$</u>	4,355,341	\$	5,454,337		

### Statement of Cash Flows

	Year Ended December 31				
	2003	2002			
Cash Flows from Operating Activities					
Cash received from patients and third-party payors	\$ 10,603,781	\$ 8,852,037			
Cash paid to employees and suppliers	(11,943,611)	(8,729,637)			
Cash received from Proportionate Share Program	168,504	199,235			
Other operating receipts	27,233	22,534			
Net cash provided by (used in) operating activities	(1,144,093)	344,169			
Cash Flows from Noncapital Financing Activities					
Patient trust liabilities	124	589			
Resident security deposits	7,000	-			
Transfers from other county funds	120,000	330,684			
Net cash provided by noncapital financing activities	127,124	331,273			
Cash Flows from Investing Activities					
Proceeds from sale (purchase) of investments	56,572	(331,883)			
Interest received	55,522	<u>52,695</u>			
Net cash provided by (used in) investing activities	112,094	(279,188)			
Cash Flows from Capital Financing Activities					
Proceeds received on bonds	17,380	3,982,620			
Principal payments on long-term debt	(117,744)	-			
Interest paid on long-term debt	(215,714)	-			
Purchase of property and equipment	(180,920)	(4,241,836)			
Net cash used in capital financing activities	(496,998)	(259,216)			
Net Increase (Decrease) in Cash	(1,401,873)	137,038			
Cash - Beginning of year	2,332,172	2,195,134			
Cash - End of year	\$ 930,299	\$ 2,332,172			

### Statement of Cash Flows (Continued)

The details of cash at December 31, 2003 and 2002 are as follows:

		December 31				
		2003		2002		
Current assets:						
Cash	\$	346,834	\$	1,009,945		
Assets limited as to use:						
Cash		583,465		1,322,227		
Total cash	<u>\$</u>	930,299	\$	2,332,172		

A reconciliation of operating income (loss) to net cash from operating activities is as follows:

	Year Ended December 31					
		2003		2002		
Operating income (loss)	\$	(1,039,990)	\$	(382,223)		
Adjustments to reconcile operating income (loss)						
to net cash from operating activities:						
Depreciation		395,605		287,885		
(Increase) decrease in operating assets:						
Accounts receivable		(157,761)		(61,173)		
Other assets		(29,800)		(7,800)		
Increase (decrease) in operating liabilities:						
Accounts payable		(199,470)		315,849		
Construction payable		(130,000)		-		
Accrued liabilities		55,568		361,786		
Accrued interest		2,774		25,000		
Deferred revenue		(41,019)		(195,155)		
Net cash provided by (used in) operating activities	<u>\$</u>	(1,144,093)	<u>\$</u>	344,169		

There were no noncash investing, capital or financing activities during the year ended December 31, 2003. The Facility recorded a construction payable of \$130,000, a noncash transaction at December 31, 2002.

Notes to Financial Statements December 31, 2003 and 2002

#### Note 1 - Nature of Business and Significant Accounting Policies

The Iron County Medical Care Facility (Facility) is a component unit of the County of Iron, Michigan.

The Facility is a 200-bed, long-term medical care unit owned and operated by Iron County. Seventy-one beds were added via the purchase of Crystal Manor effective July 1, 2002. The Facility also operated a 25-bed assisted living unit, which opened in late 2002. It is governed by the Iron County Family Independence Agency Board. This Board consists of three members, two of whom are appointed by the Iron County Board of Commissioners, and one appointed by the Michigan Governor. Further, the Iron County Board of Commissioners approves the budget for the Facility.

The accounting policies of the Facility conform to generally accepted accounting principles as applicable to local governmental units. Because the Facility provides a service to citizens that is financed primarily by a user charge, the accounts of the Facility are accounted for as an Enterprise Fund, utilizing the full accrual method of accounting.

Basis for Presentation - The financial statements have been prepared in accordance with generally accepted accounting principles as prescribed by Governmental Accounting Standards Board (GASB) in Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments, issued in June 1999. The Facility now follows the "business-type" activities reporting requirements of GASB Statement No. 34 that provides a comprehensive one-line look at the Facility's financial activities. There was no impact to the net assets of the Facility in adopting GASB No. 34.

**Enterprise Fund Accounting** - The Facility uses enterprise fund accounting. Revenues and expenses are recognized on the accrual basis using the economic resources measurement focus. Based on Governmental Accounting Standards Board (GASB) Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, as amended, the Facility has elected to apply the provisions of all relevant pronouncements of the Financial Accounting Standards Board (FASB), including those issued after November 30, 1989, that do not conflict with or contradict GASB pronouncements.

**Assets Limited as to Use** - Assets limited as to use consist of cash designated by the Family Independence Agency Board for future capital purchases and cash limited under the terms of the debt agreement.

Notes to Financial Statements December 31, 2003 and 2002

# Note 1 - Nature of Business and Significant Accounting Policies (Continued)

**Property and Equipment** - All property and equipment are valued at historical cost. Donated assets are recorded at the fair market value at the time of the donation. Depreciation on such fixed assets is charged as an expense against the operations on a straight-line basis.

**Sick and Vacation Pay** - Sick and vacation pay are charged to operations when earned. Unused benefits are recorded as a current liability in the financial statements.

**Net Assets** - Net assets of the Facility are classified in three components. Net assets invested in capital assets net of related debt consist of capital assets net of accumulated depreciation and reduced by the current balances of any outstanding borrowings used to finance the purchase or construction of those assets. Net assets restricted for debt service consist of amounts deposited with a trustee as required by bond indentures. Unrestricted net assets are remaining net assets that do not meet the definition of invested in capital assets net of related debt or restricted.

**Net Patient Revenue** - Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors and bad debt write-offs during the year. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Approximately 92 percent of the revenue from patient services is received from the Medicare and Medicaid programs. The Facility has agreements with the Medicare and Medicaid programs to provide reimbursement to the Facility at amounts different from its established rates. Contractual adjustments under third-party reimbursement programs represent the difference between the Facility's established rates for services and amounts reimbursed by third-party payors. A summary of the basis of reimbursement with these third-party payors follows:

**Medicare** - Services rendered to Medicare program beneficiaries are paid at prospectively determined rates based upon clinical assessments completed by the Facility that are subject to review and final approval by Medicare.

**Medicaid** - Services rendered to Medicaid program beneficiaries are paid at prospectively determined rates based on prior years costs.

Notes to Financial Statements December 31, 2003 and 2002

# Note 1 - Nature of Business and Significant Accounting Policies (Continued)

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretations. Management believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action, including fines, penalties, and exclusion from the Medicare and Medicaid programs.

**Proportionate Share Reimbursement Program** - During the years ended December 31, 2003 and 2002, the Facility participated in this program sponsored by the State of Michigan.

In 2003, two transactions were completed. The first transaction in September was recorded in revenue in relation to the State fiscal year ended September 30, 2003. The second transaction in October was for the State fiscal year ending September 30, 2004 and therefore was recognized one quarter in revenue and three quarters in deferred revenue.

In 2002, two transactions were completed. The first transaction in September was recorded in revenue in relation to the State fiscal year ended September 30, 2002. The second transaction in October was for the State fiscal year ended September 30, 2003 and therefore was recognized one quarter in revenue and three quarters in deferred revenue

Notes to Financial Statements December 31, 2003 and 2002

#### Note 2 - Deposits and Investments

The Facility's deposits and investments are composed of the following:

	 20		20	02			
		Ass	sets Limited		As	sets Limited	
	 Cash	6	as to Use	 Cash	as to Use		
Deposits:							
County	\$ 281,205	\$	-	\$ 1,009,270	\$	-	
Bank	64,954		583,465	-		1,322,227	
Petty cash	675		-	675		-	
Investments	 		275,311	 		331,883	
Total	\$ 346,834	\$	858,776	\$ 1,009,945	\$	1,654,110	

**Cash - County Treasurer** - These funds were under the control of the County Treasurer, who deposited these funds with a bank. It is impractical to determine the amount covered by federal depository insurance as these funds are only a portion of the entire County deposits.

**Cash - Bank** - The deposits are reflected in the accounts of the bank (without recognition of checks written, but not yet cleared, or of deposits in transit) at \$349,463 and \$535,824 at December 31, 2003 and 2002, respectively. The federal depository insurance coverage pertains to all the deposits of the County; hence, the specific coverage pertaining to the Facility's deposits is not determinable.

**Investments** - The Facility is authorized by Michigan Public Act 20 of 1943 (as amended) to invest surplus monies (of nonpension funds) in U.S. bonds and notes, certain commercial paper, U.S. government repurchase agreements, bankers acceptances and mutual funds and investment pools that are composed of authorized investment vehicles. The Facility's investments are categorized below to give an indication of the level of risk assumed by the entity at December 31, 2003 and 2002. Risk Category 1 includes those investments that meet any one of the following criteria:

- a. Insured
- b. Registered
- c. Held by the Facility or its agent

Notes to Financial Statements December 31, 2003 and 2002

#### Note 2 - Deposits and Investments (Continued)

Risk Categories 2 and 3 include investments that are neither insured nor registered. Category 2 includes investments that are held by the Counterparty's trust department (or agent) in the Facility's name. Category 3 includes investments held by:

- a. The counterparty or
- b. The counterparty's trust department (or agent) but not in the Facility's name.

		_					
2003	 1	1		2	 3		Carrying Amount
U.S. government securities	\$ -	_	\$	222,195	\$ -	\$	222,195
Money market and mutual funds							53,117
Total investments						\$	275,312
2002							
U.S. government securities	\$ _	_	\$	101,906	\$ -	\$	101,906
Money market and mutual funds							229,977
Total investments						\$	331,883

The Facility routinely invests its surplus operating funds in money market and mutual funds. Theses funds generally invest in highly liquid U.S. governmental and agency obligations. Investments in money market and mutual funds are not insured or guaranteed by the U.S. government, but are registered with the SEC; however, management believes that credit risk related to these investments is minimal.

Notes to Financial Statements December 31, 2003 and 2002

#### Note 3 - Accounts Receivable

The details of accounts receivable are set forth below:

	 2003	 2002
Patient receivables	\$ 724,142	\$ 886,955
Less allowances for uncollectible accounts	(16,635)	(22,504)
Less Medicaid interim payment advances	 (3,769)	 (318,474)
Patient accounts receivable, net	\$ 703,738	\$ 545,977

#### Note 4 - Property and Equipment

Cost of property and equipment and depreciable lives are summarized as follows:

	Depreciable		Retirements/						
2003	Life-Years		2002		Additions		Transfers		2003
Cost:									
Land improvements	10–25	\$	445,760	\$	-	\$	-	\$	445,760
Building and improvements	10–40		8,988,607		110,003		-		9,098,610
Fixed equipment	4–20		1,010,359		34,510		-		1,044,869
Movable equipment	4–20		1,488,367		36,407		(31,650)		1,493,124
Total		1	1,933,093	\$	180,920	\$	(31,650)		12,082,363
Accumulated depreciation:									
Land improvements			381,213	\$	27,641	\$	-		408,854
Building and improvements			1,862,840		251,463		-		2,114,303
Fixed equipment			898,532		18,442		-		916,974
Movable equipment			997,723		98,059		(12,836)	_	1,082,946
Total			4,140,308	\$	395,605	\$	(12,836)		4,523,077
Net carrying amount		\$	7,792,785					\$	7,559,286

Notes to Financial Statements December 31, 2003 and 2002

Note 4 - Property and Equipment (Continued)

	Depreciable		Retirements/						
2002	Life-Years		2001	Additions		Transfers			2002
Cost:									
Land improvements	10–25	\$	445,760	\$	-	\$	-	\$	445,760
Building and improvements	10–40		4,610,955		4,377,652		-		8,988,607
Fixed equipment	4-20		975,613		34,746		-		1,010,359
Movable equipment	4–20		1,300,621		187,746		-		1,488,367
Construction in progress			228,307	_	-		(228,307)		-
Total			7,561,256	<u>\$</u>	4,600,144	<u>\$</u>	(228,307)		11,933,093
Accumulated depreciation:									
Land improvements			352,666	\$	28,547	\$	-		381,213
Building and improvements			1,704,119		158,721		-		1,862,840
Fixed equipment			881,494		17,038		-		898,532
Movable equipment		_	914,143		83,579	_			997,723
Total			3,852,422	\$	287,885	\$			4,140,308
Net carrying amount		\$	3,708,834					\$	7,792,785

During 2002, the voters of Iron approved a tax millage to construct a 71 bed addition to the existing Facility. During 2003, the County issued bonds to finance the estimated \$9 million cost of the project and the voter approved millage proceeds will be used to pay off the debt. Construction began in 2003 and the project is expected to be completed late in 2004 or early 2005. Upon completion of the project, the Facility will record on its books, the costs being accumulated by the Iron County Building Authority.

During 2002, the Building Authority completed construction of a 25 unit assisted living project. The total cost of the project was approximately \$4.5 million. The project was financed by a bond issue through the Iron County Building Authority of \$4.0 million with the remaining funds provided by the Facility.

Notes to Financial Statements December 31, 2003 and 2002

#### Note 5 - Long-term Debt

To finance the assisted living project, the Facility entered into a capital lease arrangement with the County of Iron. The Facility will make lease payments to the County equal to the required principal and interest payments on the bonds acquired by the County. The bond yield is 5.44%, with a final maturity of November 14, 2022. Principal and interest are due semi-annually on May 14 and November 14.

A schedule of the changes in the Facility's noncurrent liabilities for 2003 and 2002 follows:

	Balance, nning of Year	 Additions	R	eductions	E	Balance, ind of Year	Amount Due Within One Year		
2003	\$ 3,982,620	\$ 17,380	\$	(117,744)	\$	3,882,256	\$	121,061	
2002	\$ -	\$ 3,982,620	\$	_	\$	3,982,620	\$	114,658	

Scheduled principal and interest repayments on long-term debt and payments on capital lease obligations are as follows:

Year Ending	 Capital Lease Obligations					
December 31:	 Principal		Interest			
2004	\$ 121,061	\$	209,622			
2005	127,902		202,781			
2006	134,880		195,804			
2007	142,316		188,366			
2008	150,084		180,599			
2009 to 2012	 3,206,013		634,594			
Total	\$ 3,882,256	\$	1,611,766			

During the year ended December 31, 2002, \$104,830 of interest was capitalized.

Notes to Financial Statements December 31, 2003 and 2002

#### Note 6 - Patient Trust Fund

The State Department of Treasury requires facilities to administer and account for monies of patients. The patient trust liability on the balance sheet represents patient trust fund deposits at December 31, 2003 and 2002

#### Note 7 - Retirement Benefits

As disclosed in Note 1, the Facility is a component unit of Iron County. Iron County, including the Facility, participates in the Michigan Municipal Employees Retirement System. Michigan Municipal Employees Retirement System is an agent multiple-employer defined benefit pension plan that covers all employees of the County. The System provides retirement, disability and death benefits to plan members and their beneficiaries. The Michigan Municipal Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the System. This information can be requested by writing to: County of Iron, Courthouse, 2 South Sixth Street, Crystal Falls, MI 49920.

The obligation to contribute to, and maintain, the System for these employees was established by negotiations with the County's competitive bargaining units and requires a contribution from the employee of 3%. The Facility's contribution requirement is actuarially determined and is equal to the normal cost plus the level annual percentage of payroll payment required to amortize the unfunded actuarial accrued liability over 10 years.

Facility contributions for the plan years December 31, 2002, 2001 and 2000 were \$451,426, \$399,765 and \$299,716, respectively.

Notes to Financial Statements December 31, 2003 and 2002

#### Note 8 - Related Party Transactions

The Facility is related to Iron County, as disclosed in Note 1. The following are related party transactions with Iron County:

	2003			2002
Insurance paid to County	\$	19,512	\$	19,512
Transfers from other Iron County funds Transfers to other Iron County funds	\$	150,000 30,000	\$	330,684
Transfers from other Iron County funds, net	\$	120,000	\$	330,684

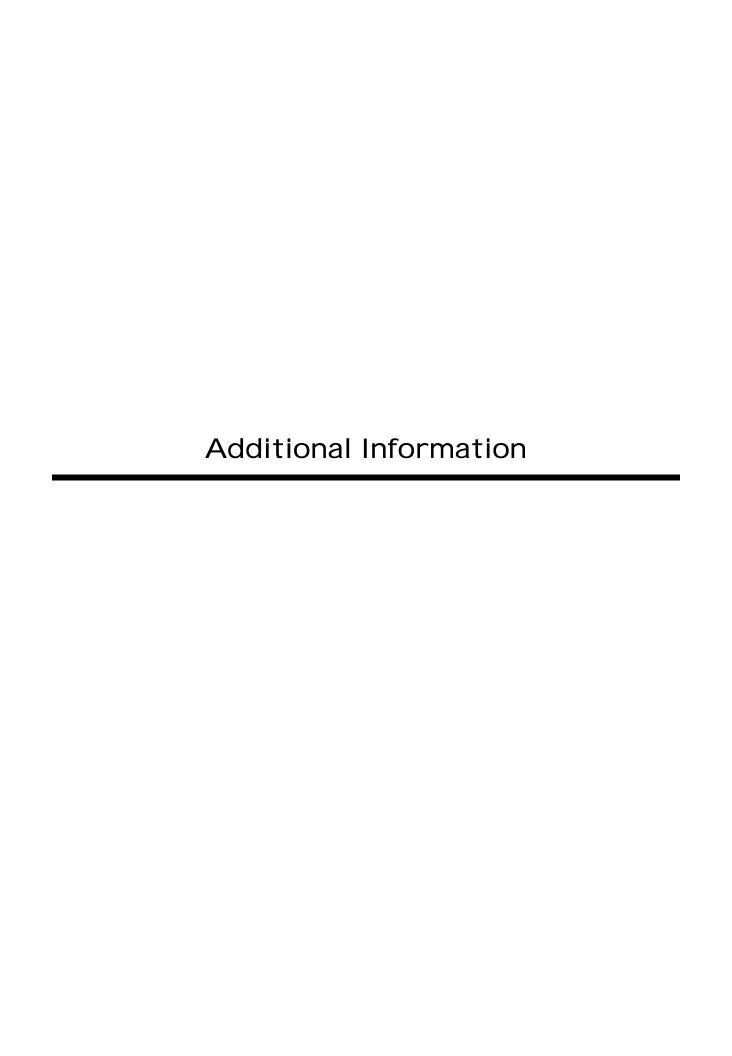
Maintenance of Effort (M.O.E.) is a county obligation to the State of Michigan. Every month, the State bills the County, at a per diem rate, for each Medicaid patient day at the Facility. Expenses relating to M.O.E are not included in these financial statements as they are paid directly by the County out of voter approved millage funds.

#### Note 9 - Risk Management

The Facility is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries (workers' compensation), as well as medical benefits provided to employees. The Facility has purchased commercial insurance for workers' compensation claims, and participates in the County's insurance plan with the Michigan Municipal Risk Management risk pool for claims relating to general (including malpractice) and auto liability, auto physical damage and property loss claims.

The Michigan Municipal Risk Management Authority risk pool program operates as a claims servicing pool for amounts up to member retention limits, and operates as a common risk-sharing management program for losses in excess of member retention amounts. Although premiums are paid annually to the Authority that the Authority uses to pay claims up to the retention limits, the ultimate liability for those claims remains with the County.

The Facility is insured against potential professional liability claims under an occurrence-basis policy, whereby all claims resulting from incidents that occur during the policy period are covered up to insurance limits, regardless of when the claims are reported to the carrier. There are no known outstanding or pending claims at December 31, 2003.



To the Iron County Family Independence Agency Board Iron County Medical Care Facility

We have audited the financial statements of Iron County Medical Care Facility for the years ended December 31, 2003 and 2002. Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying schedules on pages 17 – 21 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Plante + Moran, PLLC

February 19, 2004

### Combining Balance Sheet

	December 31							
		2003						2002
		MCF		Manor	nor Total			Total
Assets								
<b>Current Assets</b>								
Cash	\$	543,933	\$	(197,099)	\$	346,834	\$	1,009,945
Accounts receivable		571,698		132,040		703,738		545,977
Cost report settlements		75,000		-		75,000		75,000
Other current assets		123,609		25,863		149,472		119,672
Total current assets		1,314,240		(39,196)		1,275,044		1,750,594
Assets Limited as to Use		858,776		-		858,776		1,654,110
Property and Equipment		7,544,062		15,224		7,559,286		7,792,785
Total assets	<u>\$</u>	9,717,078	<u>\$</u>	(23,972)	\$	9,693,106	<u>\$</u>	11,197,489
Liabilities and Net Assets								
Current Liabilities								
Current portion of long-term debt	\$	121,061	\$	-	\$	121,061	\$	114,658
Accounts payable		163,382		34,454		197,836		397,306
Construction payable		-		-		-		130,000
Accrued salaries and related taxes		351,917		105,792		457,709		477,691
Accrued sick and vacation pay		498,730		152,493		651,223		575,673
Accrued interest		27,774		-		27,774		25,000
Patient trust liability		28,426		-		28,426		28,302
Security deposits		7,000		- 27.752		7,000		-
Due to (due from)		(27,753) of 541		27,753		- 0E E // 1		- 124 E40
Deferred revenue	_	85,541		<del>-</del>	_	85,541	_	126,560
Total current liabilities		1,256,078		320,492		1,576,570		1,875,190
Long-term Debt		3,761,195		-		3,761,195		3,867,962
Net Assets (Deficit)		4,699,805		(344,464)		4,355,341		5,454,337
Total liabilities and net assets	\$	9,717,078	\$	(23,972)	\$	9,693,106	<u>\$</u>	11,197,489

# Combining Statement of Revenue, Expenses and Changes in Net Assets

	Year Ended December 31								
				2002					
		MCF		Manor		Total		Total	
Operating Revenue									
Net patient revenue	\$	8,358,830	\$	2,432,512	\$	10,791,342	\$	8,921,010	
Proportionate share revenue		209,523		-		209,523		394,390	
Other operating revenue		21,026	_	6,207		27,233		22,534	
Total operating revenue		8,589,379		2,438,719		11,028,098		9,337,934	
Operating Expenses									
Salaries		5,285,133		1,563,219		6,848,352		5,451,296	
Other expenses		4,083,489		1,136,247	_	5,219,736		4,268,861	
Total operating expenses		9,368,622		2,699,466		12,068,088		9,720,157	
Operating Income (Loss)		(779,243)		(260,747)		(1,039,990)		(382,223)	
Nonoperating Income (Expense)									
Interest expense		(215,714)		-		(215,714)		-	
Interest income		55,300		222		55,522		52,695	
Loss on disposal		(18,814)	_			(18,814)			
Total nonoperating income (expense)		(179,228)		222		(179,006)		52,695	
Transfers from Other County Funds		120,000		<u>-</u>		120,000		330,684	
Increase (Decrease) in Net Assets		(838,471)		(260,525)		(1,098,996)		1,156	
Net Assets - Beginning of year		5,538,276		(83,939)		5,454,337		5,453,181	
Net Assets (Deficit) - End of year	\$	4,699,805	\$	(344,464)	\$	4,355,341	\$	5,454,337	

### Combining Schedule of Net Patient Revenue

	Year Ended December 31								
	_		2003						
		MCF		Manor Total			Total		
Skilled Nursing Services									
Daily Room Charges									
Medicaid	\$	6,727,482	\$	2,346,092	\$	9,073,574	\$	7,623,716	
Medicare		563,555		-		563,555		366,389	
Private pay and other	_	566,640		219,968		786,608	_	713,220	
Total daily room charges		7,857,677		2,566,060		10,423,737		8,703,325	
Ancillary Charges									
Drugs charged to patients		98,132		-		98,132		80,994	
Physical therapy		268,720		-		268,720		168,962	
Medical supplies		6,369		-		6,369		40,755	
Speech		12,125		-		12,125		8,760	
Occupational therapy		85,080		-		85,080		121,320	
Other		17,955				17,955		19,011	
Total ancillary charges	_	488,381				488,381		439,802	
Gross patient charges		8,346,058		2,566,060		10,912,118		9,143,127	
Revenue Deductions									
Provision for contractual discounts	_	312,325		133,548		445,873		252,768	
Net Skilled Nursing Revenue		8,033,733		2,432,512		10,466,245		8,890,359	
Assisted Living Revenue		325,097		<u> </u>		325,097		30,651	
Net Patient Revenue	\$	8,358,830	\$	2,432,512	\$	10,791,342	\$	8,921,010	

# Schedule of Operating Expenses – MCF

	Year Ended December 31							
		2003						2002
		Salaries		Other		Total		Total
Skilled Nursing								
Administration	\$	542,292	\$	364,423	\$	906,715	\$	859,187
Maintenance		193,208		320,183		513,391		490,921
Laundry		94,155		141,472		235,627		233,928
Housekeeping		272,733		39,573		312,306		314,644
Dietary		495,382		317,330		812,712		807,574
Pharmacy		-		131,221		131,221		103,083
Nursing		3,136,144		261,417		3,397,561		3,156,621
Physical therapy		137,257		7,726		144,983		106,850
Speech		-		7,467		7,467		5,440
Occupational therapy		-		38,286		38,286		54,544
Diversional therapy		166,306		20,867		187,173		152,212
Lab and X-ray		-		24,084		24,084		20,928
Medical services		-		23,000		23,000		16,500
Fringe benefits		-		1,844,018		1,844,018		1,655,153
Depreciation				280,290		280,290		269,583
Total skilled nursing		5,037,477		3,821,357		8,858,834		8,247,168
Assisted Living								
Assisted living expenses		247,656		149,354		397,010		100,791
Depreciation			_	112,778		112,778		18,302
Total assisted living		247,656		262,132		509,788		119,093
Total 2003	<u>\$</u>	5,285,133	<u>\$</u>	4,083,489	\$	9,368,622		
Total 2002	\$	4,704,128	\$	3,662,133			\$	8,366,261

### Schedule of Operating Expenses - Crystal Manor

		2002		
	Salaries	Salaries Other 1		Total
Administration Maintenance Laundry Housekeeping Dietary Nursing Physical therapy Speech therapy Diversional therapy Lab and X-ray Medical services Fringe benefits Depreciation	\$ 129,828 35,921 56,062 98,534 203,426 966,726 - - - 72,722 - - -	\$ 152,999 128,532 5,065 13,867 174,127 76,638 209 99 2,656 8,136 14,565 556,817 2,537	\$ 282,827 164,453 61,127 112,401 377,553 1,043,364 209 99 75,378 8,136 14,565 556,817 2,537	\$ 107,351 62,111 32,844 54,387 184,555 518,214 13 - 35,536 3,313 6,000 324,572
Total 2003	\$ 1,563,219	\$ 1,136,247	\$ 2,699,466	
Total 2002	\$ 747,168	\$ 581,728		\$ 1,328,896